

## LETTER OF INTENT

This Letter Of Intent ("LOI") takes effect on and is entered into by and between World Economic Forum ("WEF"), a not-for-profit foundation headquartered in 91-93 Route de la Capite, CH-1223 Cologny/Geneva, Switzerland, and the Ministry of Economic Affairs and Climate Policy in The Netherlands, located at Bezuidenhoutseweg 73, 2594 AC 's-Gravenhage, the Netherlands hereon "the Participants" to lay down the intention of the Participants to create a Global Co-ordinating Secretariat ("GCS") for the global network of Food Innovation Hubs in the Netherlands.

This LOI details the intended initial scope and basis of the GCS. This LOI is non-binding and represents the intent of the Participants only. The Participants agree and accept to replace this LOI with a separate legally binding collaboration arrangements that will define and formalize the operations and activities of the GCS for the global network of Food Innovation Hubs.

1. THE OVERALL GOAL is to forge a unique collaboration between both Participants firstly, focusing on the successful establishment of the GCS in the Netherlands to catalyse the global success of the partnership-based innovation structure. This partnership-based innovation structure consisting of a GCS and a network of regional innovation hubs, is aiming to provide support to strengthen local innovation ecosystems and by doing so is envisioned to strengthen food systems to deliver better, faster, more nutritious food, inclusive growth, environmental sustainability and climate resilience, through public-private partnerships and international trade and innovation, in line with the UN Sustainable Development Goals.
  
2. THE GCS: aims to (i) catalyse new regional and country Food Innovation Hubs and support the scaling of existing Food Innovation Hubs; (ii) coordinates and shares learning among Food Innovation Hubs (process and initiative development); (iii) facilitates bringing in new partners and financing; (iv) links global process and initiatives (e.g. UN Food Systems Summit 2021, Food Action Alliance); (v) leadership & communication for the global network of Food Innovation Hubs; (vi) provides a physical workspace/meeting facilities for representatives of the partner based innovation structure.  
The activities of the GCS will be guided by a multi-stakeholder governance body of either the Partners Group or Steering Committee including its donors.
  
3. BOTH PARTICIPANTS UNDERTAKE TO (i) setup a taskforce with a core team of representatives assigned or recommended by the Participants to support the transition; (ii) work towards setting up a multi-stakeholder governance framework for an independent neutral GCS with agreement on the scope and the activities of the GCS, and collaboration with the regional Food Innovation Hubs; (iii) agree on a roadmap towards attracting international partners and financial or in kind support for the Food Innovation Hubs; (iv) set up an arrangement on the financial construction and support for the GCS; (v) agree on the Netherlands as location for the GCS; (vi) roadmap and timelines for 2nd phase of development of the GCS with the intention to kick off in January 2021.

4. World Economic Forum: an independent international organization playing a crucial role in worldwide public-private cooperation. Its transformation agenda with aspirational goals for food systems to be sustainable, inclusive, efficient, nutritious and healthy. The WEF's launch of the "***Innovation with a Purpose Initiative***" in 2018 has resulted in a network of regional Food Innovation Hubs connecting multiple ecosystem players – business, governments, civil society, research institutes, farmer organizations and innovators – to foster partnerships specifically to scale food systems innovation. Overall ambition is that this will result in bigger, faster scaling of critical innovations for food and agriculture sector, thanks to greater collaboration, investment, capacity building and institutional support. Addressing institutional bottlenecks globally now requires the need for further coordination in the form of a GCS.
5. THE NETHERLANDS OFFERS AN INCLUSIVE GLOBAL NETWORK, KNOWLEDGE AND SUPPORTING POLICIES: The Dutch innovation- and agricultural policy are very much in line with the topics that are considered crucial by WEF for Food System Transformation. The Netherlands have put in place a so-called mission driven innovation policy. In the area of Agri&Food, missions have been defined in line with the SDG's addressing topics like of sustainability, circular agriculture, safe, healthy and affordable food for all, climate neutrality as well as consumer behaviour. There is special attention for development and implementation of key enabling technologies eg. Digitalisation, Artificial Intelligence, Internet-of-Things, biotechnology and micro- and nanotechnology in the Agri&Food sector. In order to connect the Dutch innovation ecosystems with other ecosystems worldwide and innovate together the Netherlands has put in place an extensive global network of innovation attachés and agricultural counsellors.
6. HOSTING THE GLOBAL COORDINATING SECRETARIAT: As the goals of the Dutch policy and activities are very much in line with those of the Forum's food systems initiative, The Netherlands offers to host the GCS as a neutral independent entity and the WEF accepts to work towards an agile, flexible structure, focussing on key needs and partners capabilities. The Participants envision the establishment of a multi-stakeholder governance mechanism such as the Partners Group or Steering Committee that will guide the governance and activities of the GCS and leverage additional financial or in-kind support in support of the Hubs network. This governance mechanism will not only enable the GCS to coordinate and support the regions, but also support the development and strengthening of the network of regional and country Food Innovation Hubs.
7. THE TERMS OF THE LOI: A. This LOI shall be effective from the execution day, which is the date that the LOI has been signed by both Participants. The term of this LOI shall expire one year from the effective date of the LOI, upon the signing of an agreed upon separate collaboration agreement, or upon premature termination, whichever occurs first. B. Each Participant is entitled to terminate this LOI at any time by written notice to the other Party, without the terminating Participant being liable for compensation towards the other Participant in respect of such premature termination and/or discontinued negotiations. Such premature termination shall have no effect on contracts already signed before such termination.

8. **NON-BINDING NATURE OF LOI:** Participants agree that this LOI is not intended to create a legally binding contractual relationship between the Participants but to exclusively work towards the establishment of the GCS in the Netherlands.
9. **APPLICABLE LAW AND JURISDICTION:** this LOI is exclusively governed by Dutch law and jurisdiction.
10. **THE ANTICIPATED OUTCOME** for both Participants is the establishment of the WEF GCS in the Netherlands.

IN WITNESS WHEREOF, the duly authorized representatives of the Participants hereby execute this Letter of Intent as the date first written above.

**The Minister of Economic Affairs and Climate Policy, also on behalf of the Minister of Agriculture, Nature and Food Quality, the Netherlands**



*Signature*

**Eric Wiebes**

18/12

*Date*

**World Economic Forum, Switzerland**



January 5, 2021 | 04:33 PST

*Date*

**World Economic Forum, Switzerland**



January 5, 2021 | 13:00 CET

*Date*



> P.O. Box 20401 2500 EK The Hague The Netherlands

World Economic Forum  
Attention: [REDACTED]  
91-93 Route de la Capite,  
CH-1223 Coligny/Geneva,  
Switzerland

**Directorate-General for  
Enterprise and Innovation**

**Visit address**  
Bezuidenhoutseweg 73  
2594 AC Den Haag  
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**Postal address**  
P.O. Box 20401  
2500 EK Den Haag  
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**Organisation Code**  
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**Dealt with by**

[REDACTED]  
[REDACTED]

Date  
Re WEF Global Coordinating Secretariat

**Our ref.**  
DGB1 / 20309858

**Your ref.**

**Encl.**

Dear [REDACTED],

On behalf of the Dutch Ministers of Economic Affairs and Climate Policy and Agriculture, Nature and Food quality together with the Regional Development Agency Oost NL this letter provides prior to the official signing of the letter of intent further clarification by the Dutch authorities on the offer that has been made to the World Economic Forum (WEF) in order for the Netherlands to be the best suited host for the Global Coordinating Secretariat (GCS). The GCS has the aim to support and coordinate the activities of the network of Food Innovation Hubs worldwide.

This letter is the result of a constructive discussion between representatives of WEF, representatives of the Dutch Ministry of Economic Affairs and Climate Policy, Ministry of Agriculture, Nature and Food Quality, Oost NL, Wageningen University and Research, Foodvalley NL and representatives of Unilever, DSM and Rabobank concerning the establishment of a European Food Innovation Hub in Wageningen as well as the hosting of a Global Coordinating Secretariat.

As a first result of this discussion, FoodvalleyNL will host the European Food Innovation Hub as announced during the Bold Actions for Food as a Force for Good event and confirmed in a separate letter by Mrs. Edith Schippers, chairman of Foodvalley NL.

A second outcome of the discussion is the letter of intent agreed between the WEF and the Dutch government to host the Global Coordinating Secretariat (GCS) in the Netherlands. The letter of intent also details the intended scope and basis of the GCS.


We strongly believe that establishing the GCS in the Netherlands will be mutually beneficial and proof of great benefit to the efficacy and impact of the global network of Food Innovation Hubs. The goals of the food innovation hubs are very much in line with the goals of our innovation- and agricultural policy and an effective GCS in the Netherlands also contributes to the impact of our mission driven innovation policy, executed by our tripartite topsectors on Agrifood, Horticulture and Starting materials.

The offer discussed is as follows:


- The Netherlands will house the GCS, which is understood to be the rental costs for an office for up to three persons up to the amount of 15,000 euro/year for a period of three years.
- Initially the team is expected to comprise of 3 persons:
  - i. Executive director, to be seconded from the Ministry of Economic Affairs and Climate Policy for the period of 3 years. (This person will be selected based on a profile supplied by WEF and in agreement with WEF).
  - ii. A project coordinator, to be seconded from the Regional Development Agency Oost NL for an initial period of 1 year with the option to extend up to 3 years with positive experience. (This person will be selected by Oost NL, based on a profile supplied by WEF).
  - iii. A program budget of 200,000 euro/year for the period of three years from which the Senior Program Manager is hired. It is expected that this individual will work from the WEF headquarters (Switzerland) in close co-operation with the Netherlands hub.

We would like to thank you for this opportunity, and are very much looking forward to our cooperation.

Signatures:

  
On behalf of the Minister of Economic Affairs and Climate Policy,

  
On behalf of the Minister of Agriculture, Nature and Food quality,

  
On behalf of the East Netherlands Development Agency Oost NL




> P.O. Box 20401 2500 EK The Hague The Netherlands

World Economic Forum  
91 93 Route de la Capite  
1223 Colony, Switzerland  
[REDACTED] [REDACTED]

**Directorate-General for  
Enterprise and Innovation**

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Bezuidenhoutseweg 73  
2594 AC Den Haag  
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**Dealt with by**

[REDACTED]  
[REDACTED]  
[REDACTED]

**Our ref.**

DGB1 / 21120291

**Your ref.** letter March 4, 2021

**Encl. 3**

Date *MAY 11<sup>th</sup>, 2021*  
Re Grant GSC, Innovation Foodhubs.

Obligation number 1300032011

Dear [REDACTED],

On March 4, 2021, on behalf of the World Economic Forum, you requested a grant of € 651,000 during the period from 2021 to 2023, for purposes of the establishment and development in the Netherlands of the Global Coordinating Secretariat ("GCS"), in line with the provisions in the attached collaboration agreement (Appendix 1).

With this letter I send you my decision (Appendix 2) on your aforementioned letter. (Appendix 2a: informal translation decision).

The Minister of Economic Affairs and Climate Policy  
on his behalf:

[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]

verplichtingnummer: **1300032011**

**Besluit, behorende bij brief kenmerk DG B&I / 21120291**

Ik verstrek World Economic Forum hierbij, in het kader van mijn beleid gericht op innovatie, op grond van artikel 2, onderdeel b, van de Kaderwet EZ-subsidies en onder de voorwaarden uit de voornoemde overeenkomst, subsidie voor de uitvoering van het project, waarvoor u mij om een bijdrage heeft verzocht. Op basis van de gegevens, opgenomen in de voornoemde overeenkomst, stel ik de subsidie vast op € 651.000. Dit bedrag is inclusief alle eventuele belastingen.

Onder de opschortende voorwaarde dat u mij voor 31 mei 2021 een authentieke getekende kopie van de *collaboration agreement* doet toekomen, zal een eerste tranche van dit bedrag van € 217.000 worden betaald binnen 6 weken na de dag van verzending van deze beschikking, op uw volgende bankrekeningnummer:

<b>Account Name:</b>	World Economic Forum
<b>Bank Name:</b>	Bescherming persoonlijke levenssfeer
<b>Swift/BIC:</b>	
<b>Account No.:</b>	
<b>IBAN:</b>	

Na ontvangst een schriftelijk verzoek daartoe van World Economic Forum in lijn met de *collaboration agreement* zal ik in 2022 een tweede tranche van € 217.000 betalen op het voornoemde rekeningnummer, gevolgd door een derde en laatste tranche van € 217.000 voor 31 december 2023, wederom na ontvangst een schriftelijk verzoek daartoe van World Economic Forum in lijn met de *collaboration agreement* (documentcode DG B&I / 21120358).

Alle correspondentie met betrekking tot deze subsidie dient u, met vermelding van bovenstaand verplichtingnummer 1300032011, te zenden naar:

Ministerie van Economische Zaken en Klimaat  
t.a.v. [REDACTED]  
Postbus 20401  
2500 EK Den Haag  
E-mail: [REDACTED]

De Minister van Economische Zaken en Klimaat,  
namens deze:

[REDACTED]

Tegen dit besluit kan degene wiens belang rechtstreeks bij dit besluit is betrokken binnen zes weken na de dag van verzending van dit besluit een gemotiveerd bezwaarschrift indienen bij de Minister van Economische Zaken en Klimaat, directie Wetgeving en Juridische Zaken, Postbus 20401, 2500 EK Den Haag. Dit besluit is verzonden op de in de aanhef van deze brief vermelde datum.

Obligation number:1300032011

Dear [REDACTED]

On 12 March 2021, you requested on behalf of the World Economic Forum a subsidy of €651,000, for the period 2021 up to 2023, in connection with the establishment and development in the Netherlands of the Global Coordinating Secretariat ("GCS"), in accordance with the provisions of the attached collaboration agreement (Annex 1).

I hereby grant to the World Economic Forum, as part of my policy on innovation, a subsidy for the implementation of the project for which you have requested me to contribute, pursuant to Article 2(b) of the Ministry of Economic Affairs Subsidy Framework Act and under the conditions set out in the aforementioned agreement. Following the information contained in the aforementioned agreement, I hereby determine the amount of the subsidy at € 651,000. This amount includes all taxes, if any.

Under the suspensive condition that you provide me with an authentic signed copy of the collaboration agreement before May, 31, 2021, a first instalment of this amount of € 217,000 will be paid within 6 weeks of the date of this decision, to your following bank account number:

Account Name: World Economic Forum  
Bank Name: [REDACTED]  
Swift/BIC: [REDACTED]  
Account No.: Bescherming persoonlijke levenssfeer  
IBAN: [REDACTED]

Upon receipt of a written request from World Economic Forum in accordance with the collaboration Agreement, I will transfer a second instalment of €217,000 in 2022 to the aforementioned account number, followed by a third and final instalment of €217,000 before 31 December 2023, again upon receipt of a written request from World Economic Forum in accordance with the collaboration agreement (document DG B&I / 21120358).

All correspondence relating to this subsidy should be sent, with reference to the above obligation number, to:

Ministry of Economic Affairs and Climate Policy

[REDACTED]  
P.O. Box 20401  
2500 EK The Hague  
E-mail: [REDACTED]

The Minister of Economic Affairs and Climate Policy,  
on his behalf,

[REDACTED]

Within six weeks of the date of dispatch of this decision, any party whose interests are directly affected by this decision may submit a reasoned objection to the Minister of Economic Affairs and Climate Change, Legislation and Legal Affairs Department, PO Box 20401, 2500 EK The Hague. This decision was sent on the date stated in the letter head of this letter.



Persoonsgegevens

H.E. Mr Wopke Hoekstra  
Minister of Finance  
Ministry of Finance of the Netherlands  
P.O. Box : 20201  
2500 EE The Hague  
Netherlands

27 November 2017  
akn/jcum

Dear Minister,

Congratulations on your appointment as Minister of Finance. I wish you all the success in taking up the responsibilities of this important position.

I am also pleased to invite you to the 48th World Economic Forum Annual Meeting, which will take place in Davos-Klosters, Switzerland, from 23 to 26 January under the theme Creating a Shared Future in a Fractured World. The theme highlights the concerns of global leaders confronting manifold challenges and reflects their willingness to cooperate on finding pragmatic solutions.

Interest in participating in the Annual Meeting is stronger than ever, with 3,000 of the most influential leaders from all walks of life joining the discussions in Davos. The meeting serves as an opportunity at the beginning of the year to shape the global agenda through an integrated and multistakeholder approach.

Among other issues, the programme will highlight building resilience against economic and financial risks in the face of monetary and fiscal adjustment. The Forum would welcome your engagement on this issue and will work closely with your staff to ensure that your presence serves your interests in an optimal manner.

I truly look forward to welcoming you in Davos.

Yours sincerely,

Persoonsgegevens

Persoonsgegevens



Ministry of Finance

> Postbus 20201 2500 EE Den Haag The Netherlands

Persoonsgegevens

Foreign Financial Relations  
Directorate

Korte Voorhout 7  
2511 CW Den Haag  
Postbus 20201  
2500 EE Den Haag  
www.rijksoverheid.nl

Persoonsgegevens

Date  
Subject WEF meeting 2018

Our reference  
2018-0000016933

Your letter / Your reference

Dear Persoonsgegevens

By means of this letter I would like to thank you for inviting me to the World Economic Forum last January. I really enjoyed the inspiring and well organized gathering of many interesting persons from governments, business and civil society. With some of them I had the pleasure to meet during bilateral sessions and I was especially pleased that I had the opportunity to share some thoughts on 'closing the skills gap' in one of the sessions.

The theme of this year 'Creating a Shared Future in a Fractured World' is very relevant and important. In my view the annual meeting showed to be an example of this theme by being a shared community with representatives from all over the world. It would be my pleasure to continue our collaboration on global financial issues with the WEF, for example in the field of financial stability and sustainable economic progress.

Yours sincerely,

Wopke B. Hoekstra  
Minister of Finance of the Netherlands

Persoonsgegevens

H.E. Mr Wopke Hoekstra  
Minister of Finance  
Ministry of Finance of the Netherlands  
P.O. Box : 20201  
2500 EE The Hague  
Netherlands

11 December 2018  
pval/pso

Dear Minister,

I am pleased to invite you to the 49th World Economic Forum Annual Meeting, which will take place in Davos-Klosters, Switzerland, from 22 to 25 January 2019 under the theme, Globalization 4.0: Shaping a Global Architecture in the Age of the Fourth Industrial Revolution.

The context for global cooperation has changed considerably. What is required is a strategic dialogue to reform and update the present collaboration system and to create new mechanisms to address, in particular, the challenges of the Fourth Industrial Revolution. Included you will find the "Davos 2019 Manifesto" background paper for your reference.

The future of the global financial and monetary systems in the context of the Fourth Industrial Revolution and how to promote inclusive and sustainable growth and societal well-being are key Annual Meeting themes. Given your strong commitment to inclusive financial systems and the leadership of the Netherlands in this area, participants would highly appreciate your contributions to the deliberations.

I can assure you that the Annual Meeting will once again assemble 3,000 leaders from government, business, civil society, academia and the media. I truly look forward to engaging you in this effort and, hopefully, to welcoming you in Davos.

Yours sincerely,

Persoonsgegevens

Persoonsgegevens



MINISTER OF FINANCE  
OF THE NETHERLANDS

Persoonsgegevens

The Hague, *February 14th, 2019*

Your Excellency,

Thank you very much for your letter of 31 January regarding the Annual Meeting of the World Economic Forum, which was dedicated to the theme Globalization 4.0: Shaping a Global Architecture In the Age of the Fourth Industrial Revolution.

It was my pleasure to participate at the Annual Meeting, in particular at the Informal Gathering of World Economic Leaders (IGWEL) session on Building Agile Financial Systems amid Gathering Headwinds.

Well-functioning financial systems, and therefore the future of financial systems, are crucial for economies and ensuring sustainable growth. It was very interesting to explore this topic in Davos and I would like to further work on both technical and political developments with you such that all countries can benefit from the opportunities of (financial) globalization.

I have asked my staff to discuss with your colleagues whether there are opportunities to engage more during the year, for example on the before mentioned themes.

I very much appreciate the supportive and encouraging role of World Economic Forum to build on the results of Davos 2019 and to continue delivering on its mission.

Yours sincerely,

Persoonsgegevens

H.E. Mr Wopke Hoekstra  
Minister of Finance  
Ministry of Finance of the Netherlands  
P.O. Box : 20201  
2500 EE The Hague  
Netherlands

18 November 2019  
saf/pso

Dear Minister,

On behalf of the Board of Trustees of the World Economic Forum, the International Organization for Public-Private Cooperation, I am pleased to invite you to the World Economic Forum Annual Meeting, which will take place in Davos-Klosters, Switzerland, from 21 to 24 January 2020, under the theme Stakeholders for a Cohesive and Sustainable World.

In the 50 years since its creation, the Annual Meeting has become the world's most impactful high-level gathering, bringing together leaders from government, international organizations, business and civil society to shape global, regional and industry agendas at the beginning of the year.

Among others, the programme will feature a number of discussions on the future of financial and monetary systems. Thus, I would welcome your participation in the deliberations in Davos to highlight the Dutch Government's efforts to create a common framework on issues such as blockchain and cryptocurrencies.

The Forum will work closely with your office over the coming months to build a special agenda that meets your strategic interests and evolving priorities. I look forward to your active engagement and to welcoming you to the Forum's 50th Annual Meeting in January.

Yours sincerely,

Persoonsgegevens

Persoonsgegevens

Persoonsgegevens

H.E. Mr Wopke Hoekstra  
Minister of Finance  
Ministry of Finance of the Netherlands  
P.O. Box : 20201  
2500 EE The Hague  
Netherlands

30 January 2020  
saf/ps0

Dear Minister,

I would like to express my sincere gratitude for your active participation in the 50th World Economic Forum Annual Meeting, which was held under the theme Stakeholders for a Cohesive and Sustainable World.

At a critical time for the world, your contributions to the strategic dialogues convened in Davos were key to rallying the international community to step up collective actions on issues such as climate change, technology governance and economic inclusion.

Thank you for your active participation in the programme. I trust that the discussions offered new perspectives and inspiration. In particular, thank you for representing the Netherlands with a strong voice in the Informal Gathering of World Economic Leaders (IGWEL) on Finding Resilience in a Global Economy with New Rules. I look forward to your continued engagement with the World Economic Forum and activities in Europe and Eurasia.

On behalf of the entire Forum community, thank you again for your crucial support.

Sincerely,

Persoonsgegevens

Persoonsgegevens



MINISTER OF FINANCE  
OF THE NETHERLANDS

Persoonsgegevens

The Hague, 4 March 2020

Your Excellency,

Persoonsgegevens

Thank you very much for your letter regarding the Annual Meeting of the World Economic Forum, which was dedicated to the theme Stakeholders for a Cohesive and Sustainable World.

It was my pleasure to participate in the Annual Meeting, in particular in the Informal Gathering of World Economic Leaders (IGWEL) session on Finding Resilience in a Global Economy with New Rules. I found it very interesting to explore this topic in Davos and I look forward to continue my engagement on these issues and the work of the World Economic Forum. Increasing resilience is crucial to economies for ensuring sustainable growth in a fast developing world.

I very much appreciate the supportive and encouraging role of the World Economic Forum to build on the results of Davos 2020 and to continue delivering on its mission.

Yours sincerely, *and looking forward to seeing you soon,*

Wopke Hoekstra

Persoonsgegevens

H.E. Mr Wopke Hoekstra  
Minister of Finance  
Ministry of Finance of the Netherlands  
Prinses Beatrixlaan 512  
2500 EE  
The Hague  
Netherlands

23 April 2020  
SAF/PSO

Dear Minister,

It is our pleasure to invite you to join the Regional Action Group for Europe and Eurasia.

The purpose of this exclusive community of leaders is to interact regularly on the public private response to the COVID-19 pandemic and to jointly develop recovery strategies for the post COVID-19 era.

The Regional Action Group for Europe and Eurasia will gather for virtual, informal meetings conducted under Chatham House Rule. The agenda will be prepared with input provided by your designated sherpa.

The first Virtual Meeting of the Regional Action Group for Europe and Eurasia will take place on Thursday 30 April from 15.00 to 16.00 CEST.

The Europe and Eurasia region's response to the pandemic requires a trust-based high-level community committed to collectively shaping the future of the region. In view of the rapidly developing situation, please let us know if you accept this invitation in the coming days, including the name of your sherpa.

Yours sincerely,

Persoonsgegevens

Persoonsgegevens

Persoonsgegevens



Persoonsgegevens

H.E. Mr Wopke Hoekstra  
Minister of Finance  
Ministry of Finance of the Netherlands  
P.O. Box : 20201  
2500 EE The Hague  
Netherlands

10 July 2020  
saf/pso

Dear Minister,

It is my great pleasure and honour to invite you to the 51st World Economic Forum Annual Meeting, which will take place from 26 to 29 January 2021 in Davos-Klosters, Switzerland.

With this true global gathering, bringing together political, business, civil society and media leaders at the highest level, the Forum aims to provide a clear signal, at the beginning of next year, that the world has moved out of the COVID-19 pandemic. The discussions will focus on shaping policies for the post-COVID-19 era under the theme of the Great Reset.

Of course, the meeting will only be held if the Forum can guarantee the safety and health of all participants.

As a member of the Regional Action Group for Europe and Eurasia, your contribution to the work of the Great Reset will be especially critical at the Annual Meeting. In view of the long-term consequences of the pandemic for fiscal policy and public finance, your participation would be crucial to shaping the future of the global financial system.

The Forum will work with your staff to ensure that your participation becomes a major force in shaping the Great Reset. I look forward to welcoming you in Davos.

Yours sincerely,

Persoonsgegevens

Persoonsgegevens

Persoonsgegevens

H.E. Mr Wopke Hoekstra  
Minister of Finance  
Ministry of Finance of the Netherlands  
P.O. Box : 20201  
2500 EE The Hague  
Netherlands

21 December 2020  
saf/ps0

Dear Minister,

Following up on my earlier invitation, I would like to update you on the World Economic Forum Special Annual Meeting 2021, which will now take place in Singapore from 25 to 28 May 2021.

This will be the first global leadership summit in 2021 where leaders from government and business come together again in an atmosphere of trust to design a common recovery path and rebuild a more resilient, cohesive and sustainable society.

As you know, Singapore has been successful in dealing with the pandemic and can be considered a safe destination. The Forum is working closely with the Government of Singapore to make the Special Annual Meeting 2021 interactive and impactful, and at the same time safe and healthy.

In view of the systemic impact of the pandemic on fiscal policy and public finances, your views, and those of the Netherlands, would be crucial to shaping the future of the global financial system.

The Forum will contact your office to ensure that this engagement is of maximum value for you and the Dutch Government. I truly look forward to welcoming you personally in Singapore and wish you a happy and healthy holiday season.

Yours sincerely,

Persoonsgegevens

Persoonsgegevens

Persoonsgegevens

H.E. Mr Wopke Hoekstra  
Minister of Finance  
Ministry of Finance of the Netherlands  
P.O. Box : 20201  
2500 EE The Hague  
Netherlands

25 February 2021  
saf/pso

Dear Minister,

Following up on my earlier invitation, I would like to update you on the World Economic Forum Special Annual Meeting 2021, which will now take place in Singapore from 17 to 20 August 2021.

This will be the first global leadership summit to address the challenges of recovering from the pandemic and laying the basis for a more inclusive and sustainable world. It will once again bring leaders face-to-face to focus on shaping solutions to the most pressing challenges of our times.

The Forum is working closely with the Government of Singapore to ensure the necessary health, safety and protocol measures are in place at the Special Annual Meeting 2021. While local transmission of COVID-19 in Singapore remains at negligible levels, moving the meeting to August – a period when there is expected to be a significant reduction in coronavirus cases globally – will enable participants to avoid challenges related to international travel.

In view of the systemic impact of the pandemic on fiscal policy and public finances, your views, and those of the Netherlands, would be crucial to shaping the future of the global financial system.

In this context, I believe your leadership and insights will be essential to the deliberations in August. The Forum will contact your office to ensure that this engagement is of maximum value to you and the Ministry of Finance.

I truly look forward to welcoming you personally in Singapore.

Yours sincerely,

Persoonsgegevens

Persoonsgegevens

H.E. Mr Wopke Hoekstra  
Minister of Finance  
Ministry of Finance of the Netherlands  
Prinses Beatrixlaan 512  
The Hague 2500 EE  
Netherlands

19 March 2021  
SAF/PSO

Dear Minister,

As you are a valued member of the Regional Action Group for Europe and Eurasia, we would like to thank you for your exceptional contributions in 2020 and provide you with an update on the community agenda for 2021.

In 2020, the community provided a platform to exchange insights on the optimal short-term course of action to address the political, economic and societal fallout from the pandemic. In 2021, the Regional Action Group will focus on improving the region's competitiveness in the Fourth Industrial Revolution. Considering the urgency in achieving progress on the digital transition for the economic recovery, this new objective will complement and elevate ongoing policy discussions at the national and regional levels.

As such, the next virtual meeting of the community will focus on Accelerating Digital Transformation for the Recovery and will take place on Thursday 29 April from 15.00 to 16.15 CEST. As countries look to finalize their vaccination strategies, leaders have an opportunity for the first time since the pandemic's onset to look beyond its immediate effects and ensure that the economic recovery in Europe and Eurasia is robust and sustained. This virtual session will focus on assuring that the historic deployment of funds by governments can be leveraged to boost the region's digital competitiveness. Please confirm your participation by [registering on TopLink](#).

Thank you once again for your dedication to the Regional Action Group. We look forward to your continued participation in the community in 2021.

Yours sincerely,

Persoonsgegevens

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H.E. Mr Wopke Hoekstra  
Minister of Finance  
Ministry of Finance of the Netherlands  
Prinses Beatrixlaan 512  
The Hague 2500 EE  
Netherlands

17 June 2021  
saf/arco

Dear Minister,

Please find enclosed the recently published white paper on the Decentralized Finance Policy-Maker Toolkit.

I hope this document will be of use in your own decision-making.

Yours sincerely,

Persoonsgegevens

Persoonsgegevens

Persoonsgegevens

H.E. Mr Wopke Hoekstra  
Minister of Finance  
Ministry of Finance of the Netherlands  
P.O. Box : 20201  
2500 EE The Hague  
Netherlands

15 September 2021  
saf/arco

Dear Minister,

It is my great pleasure to invite you to share your perspectives during the session on Shaping an Equitable, Inclusive and Sustainable Recovery, which will take place on 20 September from 14.30 to 15.30 CEST in the context of the World Economic Forum Sustainable Development Impact Summit 2021 being held virtually from 20 to 23 September 2021.

In 2020, for the first time, the world retreated in its progress towards achieving the Sustainable Development Goals (SDGs).

With less than a decade to meet the SDGs, this summit, hosted alongside the United Nations General Assembly, will bring together leaders from businesses, governments, international organizations and civil society, innovators and entrepreneurs for collective action to shape a faster trajectory of accelerated progress.

Your leadership and presence will be integral for the successful mobilization of key stakeholders towards achieving the SDGs and the Paris Agreement. The Forum will work closely with your office to ensure that this engagement is of maximum value to you and the Netherlands.

I look forward to engaging you in this effort and, hopefully, welcoming you to the summit.

Yours sincerely,

Persoonsgegevens

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